

Data Governance Working Group

A Framework Paper for GPAI's Work on Data Governance 2.0

November 2022 - GPAI Tokyo Summit



GPAI |

THE GLOBAL PARTNERSHIP
ON ARTIFICIAL INTELLIGENCE

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Acknowledgements

The report was prepared by the Project Lead, the Support Team and the Project Advisory Group. The GPAI Data Governance Working Group agreed to declassify this report and make it publicly available.

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GPAI would like to acknowledge the efforts of colleagues at the International Centre of Expertise in Montréal on Artificial Intelligence (CEIMIA). We are particularly grateful for the support of Edward Teather, Noémie Gervais, Stephanie King, and Sophie Fallaha from CEIMIA, and for the dedication of the Working Group Co-Chairs Jeni Tennison and Maja Bogataj Jančič.

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Citation

GPAI (2022). Data Governance Working Group – A Framework Paper for GPAI's Work on Data Governance 2.0, Report, November 2022, Global Partnership on AI, Paris.

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1. Introduction

The [Global Partnership on AI](#) (“GPAI”) has been established with a **mission** to support and guide the responsible adoption of artificial intelligence (AI). It is supported in this mission by four Working Groups made up of leading international experts: (1) Responsible AI, (2) Data Governance, (3) The Future of Work, and (4) Innovation and Commercialization. According to the GPAI Terms of Reference, the **Data Governance Working Group** has a mandate to ‘collate evidence, shape research, undertake applied AI projects and provide expertise on data governance, to promote data for AI being collected, used, shared, archived and deleted in ways that are consistent with human rights, inclusion, diversity, innovation, economic growth, and societal benefit, while seeking to address the UN Sustainable Development Goals.’ The GPAI terms of reference explicitly exclude aspects of AI and data governance related to defence and state security.

The **mandates** of the Data Governance Working Group and of the Responsible AI Working Group in particular are closely related and overlap to a certain degree. Generally speaking, the Responsible AI Working Group will be looking more into how to model AI development and how to employ which datasets, in order for AI to be shaped and to function in a responsible manner (e.g. without any undue bias). The Data Governance Working Group will therefore focus on how to collect and manage the data responsibly in the first place, in particular considering the situation of parties that are in some way or another associated with the origin and context of the data or that may otherwise be affected by use of the data (e.g. data subjects and those belonging to communities about which data is collected). The ‘data perspective’ and the ‘algorithms perspective’ are closely related, partly overlapping, and yet to some extent distinct ([METI 2018](#); [DEK 2019](#)).

This updated **Framework** for GPAI’s work on Data Governance (**Data Governance Framework 2.0**) serves as the baseline document of the Working Group. It gives an overview of the most relevant terms and defines the understanding of the Working Group of data governance in the context of AI. The Framework Paper builds on the work already conducted by the Data Governance Working Group but also **sets the stage** for all **future Working Group projects**. This Framework paper remains a ‘living document’ and is intended to be updated as the Working Group carries out further deep-dives into the topics it covers.



2. The Role of data in the AI context

2.1. What is data?

When speaking of data as the basis of data-driven innovation and in the context of AI, we usually mean **digital data**, or data that may easily be transformed into digital data or that otherwise allows processing by machines (cf. analogous, bio, or quantum computing), while frameworks focusing on data protection/data privacy would often also include other data. From a technical point of view, digital data consists of (i) electrical impulses, which persist on a medium or are in a state of transmission, together with (ii) context (often expressed in metadata) and (iii) semantics (such as domain tables or ontologies) which aid in its interpretation.

Usually, the primary function of digital data is to embody some information about the world and it is this dimension of **data as a representation of information** (ISO 2015) that counts in the data governance context. Certain data, however, may have other primary functions, which are relevant in different contexts but will not be part of GPAI work on Data Governance, i.e. the GPAI Working Group on Data Governance will not be focussing on data as software (including data as AI) or on data as a representation of assets (e.g. units in cryptocurrencies).



Figure 1: Based on the OECD 2015 Data Value Cycle

Data as a representation of information is increasingly important for our societies and economies, and the data value cycle (Figure 1) has become a central part of value creation in general. Data is also at the very heart of AI, from AI's development to its deployment.

2.2. Data for AI development and deployment

2.2.1. Data for the training, validation and testing of AI

Much of what is popularly known as AI has not been (fully) programmed by human coders and is not rule-based, but has learned how to execute tasks through a process that improves performance through experience and requires large amounts of data (also referred to as subsymbolic AI). The use of data as **training data** as well as **validation** and **testing data** for AI has become a major reason for the increased demand for data worldwide, and the development of AI has become a major value that is created with the help of data (Figure 2). The data used to develop AI can be collected through various means, including surveys, polls, web scraping tools, cookies on websites, by purchasing it from data brokers, or by other technological means that allow to make computation through encryption, without accessing the data itself (GPAI DJ Policymakers 2022).

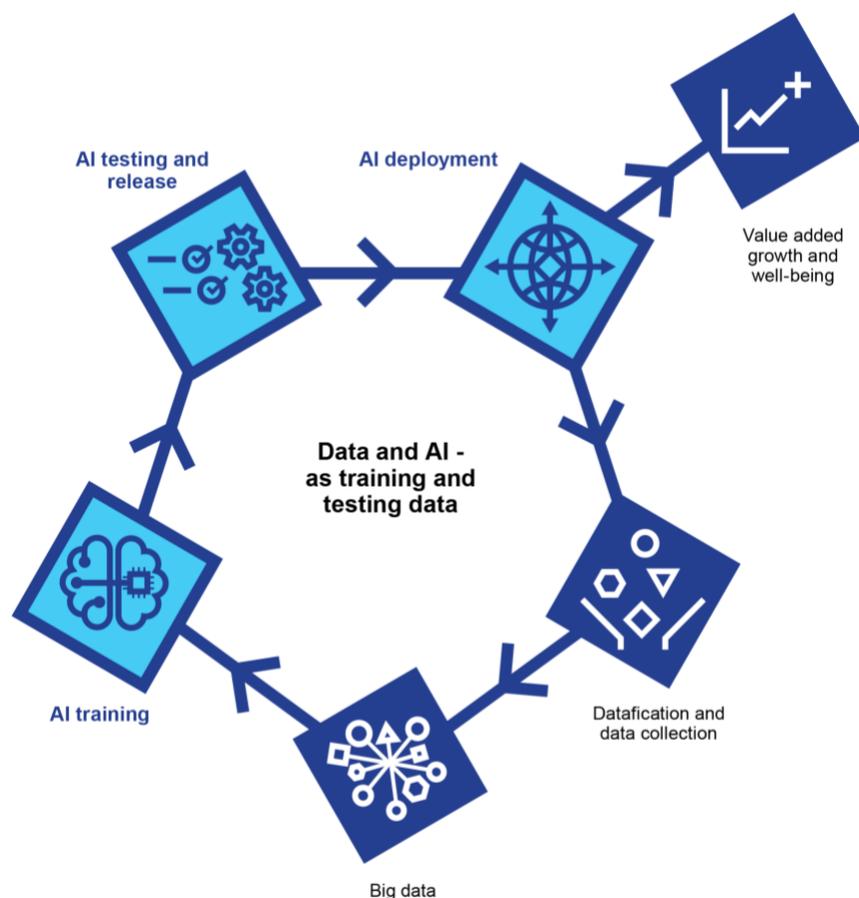


Figure 2: Data and AI – as training and testing data (adapted from OECD 2015)

The use of data as **training data** as well as **validation** and **testing data** for AI has become a major reason for the increased demand for data worldwide, and the development of AI has become a major value that is created with the help of data. For instance, if data is only collected on certain groups or data is removed for units of data that are incomplete or missing, both could have significant impacts on the overall output of the model. Validation and testing data are used, respectively, to iteratively evaluate the AI-based system's operation (what it has learned from the training data), and to perform a final analysis on how well it performs its purpose, especially focused on the extent to which it is prepared to produce accurate results when 'real-world' data is introduced (DCC/GPAI 2020).

2.2.2. Data as input and output of AI-based systems

Once developed and deployed, AI is also an algorithmic system. As such, it is used for processing **input data** in order to obtain particular **output data**, such as a classification, prediction or recommendation (ICO 2020) (Figure 3). This output data may immediately trigger a reaction by physical actuators (in which case we tend to speak of ‘robotics’), or a non-physical reaction of some kind (in which context we often hear the term ‘autonomous agents’), or merely serve as a basis for human decision-making (e.g. recommender systems). There are various different possibilities as to the division of tasks between human and machine, and different degrees of automation.

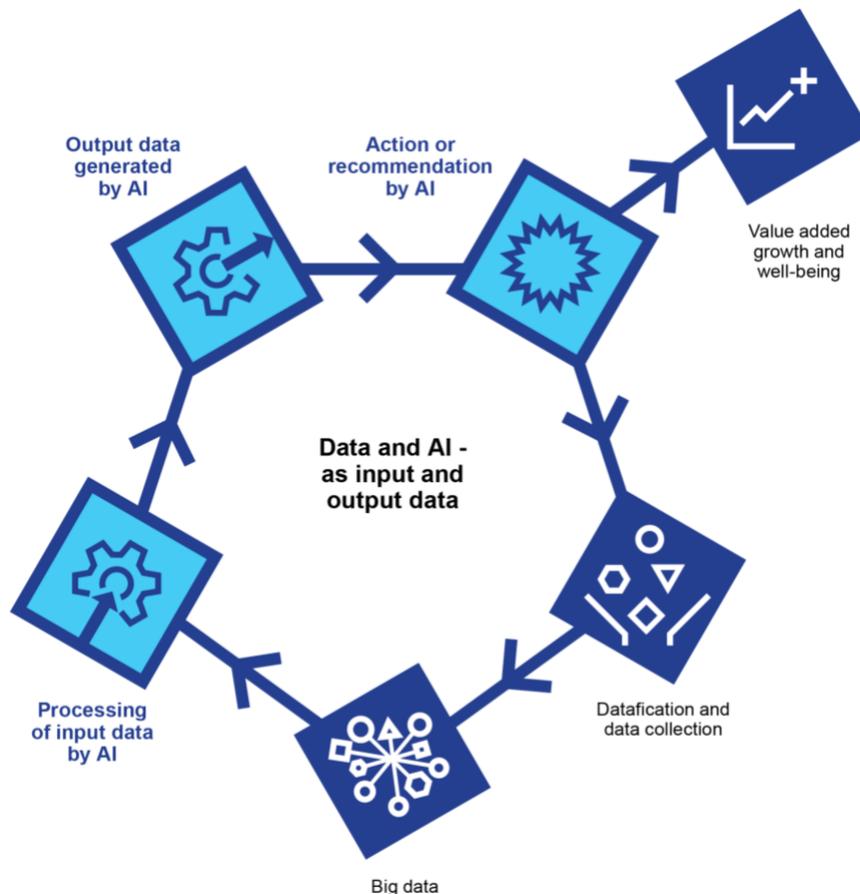


Figure 3: Data and AI - as input and output data (adapted from OECD 2015)

Output data may again become input or training data to the same or a different system. Both dimensions data as training and testing data as well as data as input and output data—are relevant in the data governance context. However, data governance may not mean the same for each of the two dimensions (see below 3.1.1).

2.2.3. Data specifically generated or enhanced by Deep Learning techniques

To an increasing extent, Deep Learning techniques are being used specifically for the **generation of (synthetic) data** that may then in turn be used, e.g. for training and testing AI (e.g. synthetic text by GPT-3). For instance, DL systems can also generate a large amount of data through ‘self play’, in particular in the context of reinforcement learning (see below 2.3.2). Such data capture the AI-based system’s own experience in interacting with the real world either physically (e.g., robotic arms, self-driving cars on the

road) or virtually (e.g., in a simulated approximate environment). Generated synthetic data and reinforcement learning are quickly becoming more and more important in AI research, development, and application.

Also, AI technology is highly relevant for preparing and **enhancing data** that will then be used for training or testing other AI systems, such as where the data that is available is not sufficiently representative and lacunae need to be filled ([Rockefeller Foundation 2020](#)).

2.3. Categories of data

2.3.1. Technical categories

Data can be classified into different technical categories of data according to a number of different criteria. **Structured** data is specific to a purpose and organised with clearly defined categories. On the other hand, **unstructured** (raw data is often general and varied data that has not been formatted with defined categories. Semi-structured data holds a loose structure with certain fields that could be used to organise it, but their structure is still irregular and inconsistent ([GPAI DJ Policymakers 2022](#)). Data can also be classified according to different data **types** (e.g., binary, nominal, ordinal, metric and textual data) or **functions** (e.g., imagery, video, sound, streaming/real-time data, and text). Furthermore, a distinction can be made between quantitative and qualitative data. Qualitative data is descriptive data that is observed, not measured. Examples of qualitative data include colours and names, while quantitative data is data that is measurable and able to be quantified such as exam scores or the length of objects ([GPAI DJ Policymakers 2022](#)). There are some data governance approaches that are more or less appropriate for different categories, and some types of data are more relevant in an AI context (e.g., real-time data may need a different approach to bulk access data; AI-based pattern recognition is particularly useful over unstructured data and imagery).

Metadata (as a subcategory of **reference data**) is data that provides information about other data, such as descriptive, structural, administrative, reference and statistical metadata ([CoE 2020](#)). Metadata is of utmost importance for data governance in general, including for implementing FAIR Principles (see [3.3](#)) and for data provenance and lineage governance that is, amongst others, required for data rights management (see [4.3](#)). Metadata and provenance, describing the data generation process and thus who/what is and is not in the data, are also critical for understanding bias and thus implementing other aspects of data governance.

We can also distinguish between so called ‘real’ data that represent information about the ‘real world’ and that has been obtained, or might theoretically be verified, by direct measurement, and **synthetic data**, i.e. artificially created substitutes for real world phenomena (e.g. through simulation). The latter may serve a range of different purposes and can, in particular, be a more privacy-friendly or more affordable alternative to real data or ensure better representativeness or other desired features in the context of AI.

A lot of buzz has emerged around the term ‘**Big Data**’ and its counterpart ‘**Small Data**’. While various definitions exist and it has become a habit to define Big Data by varying numbers of “V”s (e.g. [Gartner](#)), the main message is that the exponential increase in storage space and computing power fundamentally changes how data is used and managed. Data contained within these large datasets can range in type (e.g., numbers, words, images) and be either specific to a purpose and tabular (structured) or general and varied ([GPAI DJ Policymakers 2022](#)). Big Data and Small Data may pose different challenges for data governance, but data governance should address both.



2.3.2. Categories related with actors involved

Some important divisions for data governance purposes are based on the (assumed) '**sensitivity**' of data. A central category is that of '**personal data**', as contrasted with 'non-personal data', which is used to define the scope of application of data privacy/data protection laws (see 4.3.1). Data privacy laws tend to have a broad understanding of personal data, which includes all information that allows for the identification of an individual or can be linked to an individual, like their name, address or personal preferences. Different laws in different jurisdictions have different definitions of personal data, including definitions of 'pseudonymised' and 'anonymised' data, and their legal status. Frequently, special sub-categories of personal data are created (e.g. health data, biometrical data). Among what is normally called 'non-personal data', there is data that refers to an identifiable business or other legal entity ('**legal entity data**'), and data that refers neither to a natural person nor to a legal entity. Generally speaking, the former is more sensitive than the latter, but even data of the latter type can be 'sensitive' in the sense that disclosure might cause harm, including to the environment (e.g. data about the locations of endangered animals, ODI 2019), business interests (e.g. commercially sensitive data), and to national security (e.g. military secrets). Increasingly, the paradigm of bi-lateral relations between a person or entity to whom data refers and a controller of data is being called into question. Data is multi-relational in the sense that a decision taken by one person with regard to 'their' data may affect others (e.g. by allowing inferences about them). Equally, there is growing recognition of data sovereignty rights held by indigenous peoples and of other group rights over data.

Another important division that looks at the origin of data (Abrams 2014; WEF 2014; OECD 2019) is that between **provided data** (i.e. data actively supplied to the controller of data by the person to whom the data refers or from whom the data otherwise stems); **observed data** (i.e. data recorded by the controller through observing another person or their activities); **derived data** (i.e. data generated by the controller by mechanical processing of other data, which may in turn be supplied or observed); and **inferred data** (i.e. data generated by the controller from other data, which may in turn be provided, observed or derived, with the help of probabilistic assumptions, e.g. credit scores). Where data does not qualify as provided data because it was supplied by a third party it is usually called **supplied data**. These categories are used to justify, e.g. differences with regard to data rights, such as a frequent limitation of data portability rights to provided data (see also 4.3.2 and 4.3.3).

Yet another distinction looks more at the way data is kept close or shared with others, which often correlates with the sensitivity of data. Data access constraints exist on a spectrum, which ranges **from closed to shared to open** (cf. the ODI data spectrum).

Another distinction can be made between data the use of which may result in an infringement of certain forms of **legal protection**, such as IP rights, trade secrets protection or investment-related protection, on the one hand, and data that can be freely used legally, on the other hand (for more details see 4.3).

2.4. Data lifecycles in the AI context

2.4.1. General data lifecycles

There are many different models of **general data lifecycles** (Sinaeepourfard et al 2015; Pouchard 2015). Some of them are more data-centred and visualised as a cycle, waterfall or flowchart, usually listing 5 to 8 stages, either in a linear way or with loops. A simplified, data-centred data lifecycle (e.g. Figure 4) includes steps such as the creation, collection, preparation, use, retention or preservation, sharing, re-use or deletion of data. More task-centred versions combine this with elements such as problem analysis, modelling and feedback loops.

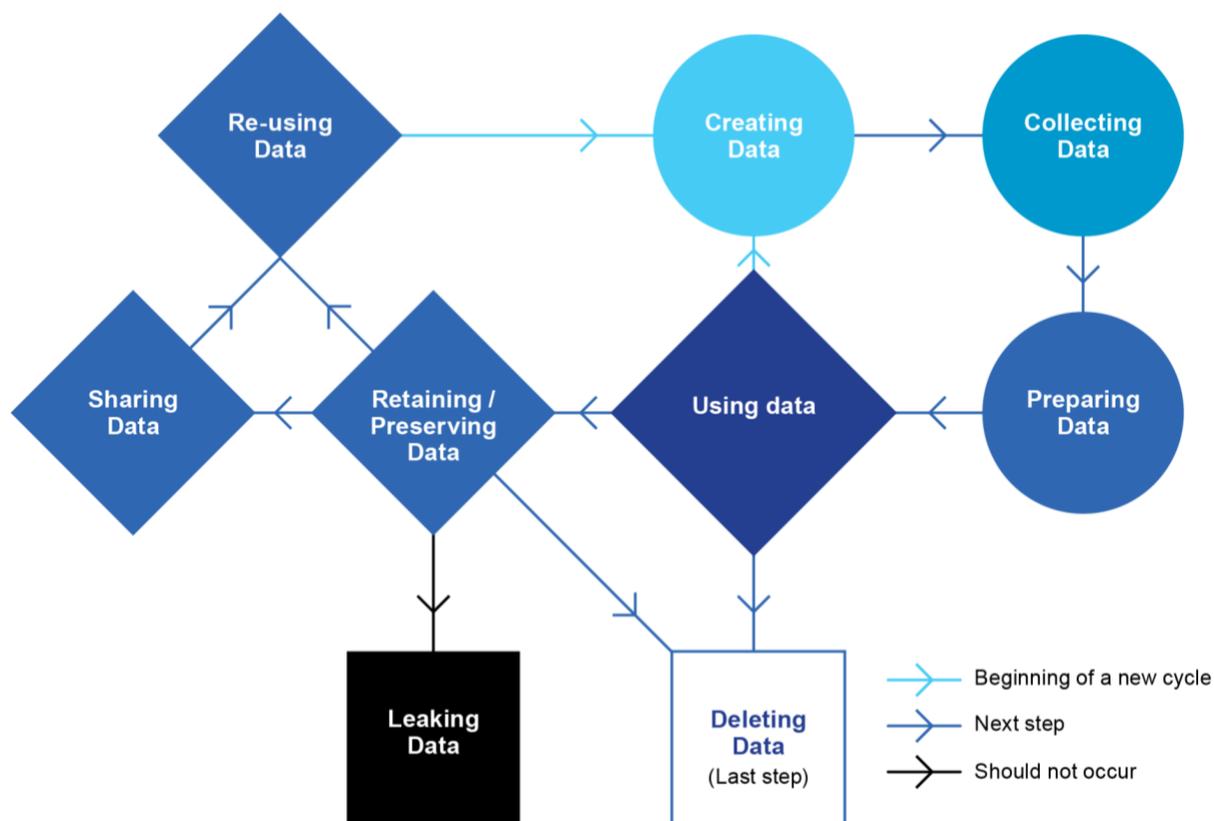


Figure 4: Example for a data-centred model of a data lifecycle (simplified)

Representations of data lifecycles should recognise that preparation and other processing of existing data (including, e.g. structuring, labelling, aggregation or blurring of data) may lead to the creation of new data. Models should further recognise that, at various stages, decisions (including, e.g., whether to share, preserve or delete data) need to be taken by particular actors in charge, who may of course delegate decisions to machines.

2.4.2. Data in the context of different types of machine learning

For our purposes, it is necessary to look more closely at what the various stages mean in an AI context, in particular collection, preparation and use of data. When doing so, it becomes apparent that there are many different pictures we see when ‘zooming in’ on the data lifecycle, depending on the **concrete function of data** in the AI context (see above under 2.2). More specifically, if the AI-based system at hand involves machine learning (ML), much depends on what **type of ML** technology is being applied.

Supervised learning is about **inferring a function from labelled input-output data pairs**. This function should allow the algorithm to correctly determine, inter alia, the class labels and decision trees for unseen instances (e.g. in order to differentiate between cats and dogs, or between static and moving objects). In terms of data governance, much depends on the choice (and, if necessary, generation) of the training data pairs, on the labelling of these data pairs, on the modelling and learning itself, and on correction of sub-optimal outcomes in the re-training and validation phase (Figure 5). At each of these stages, errors, bias or other undesired events may occur.

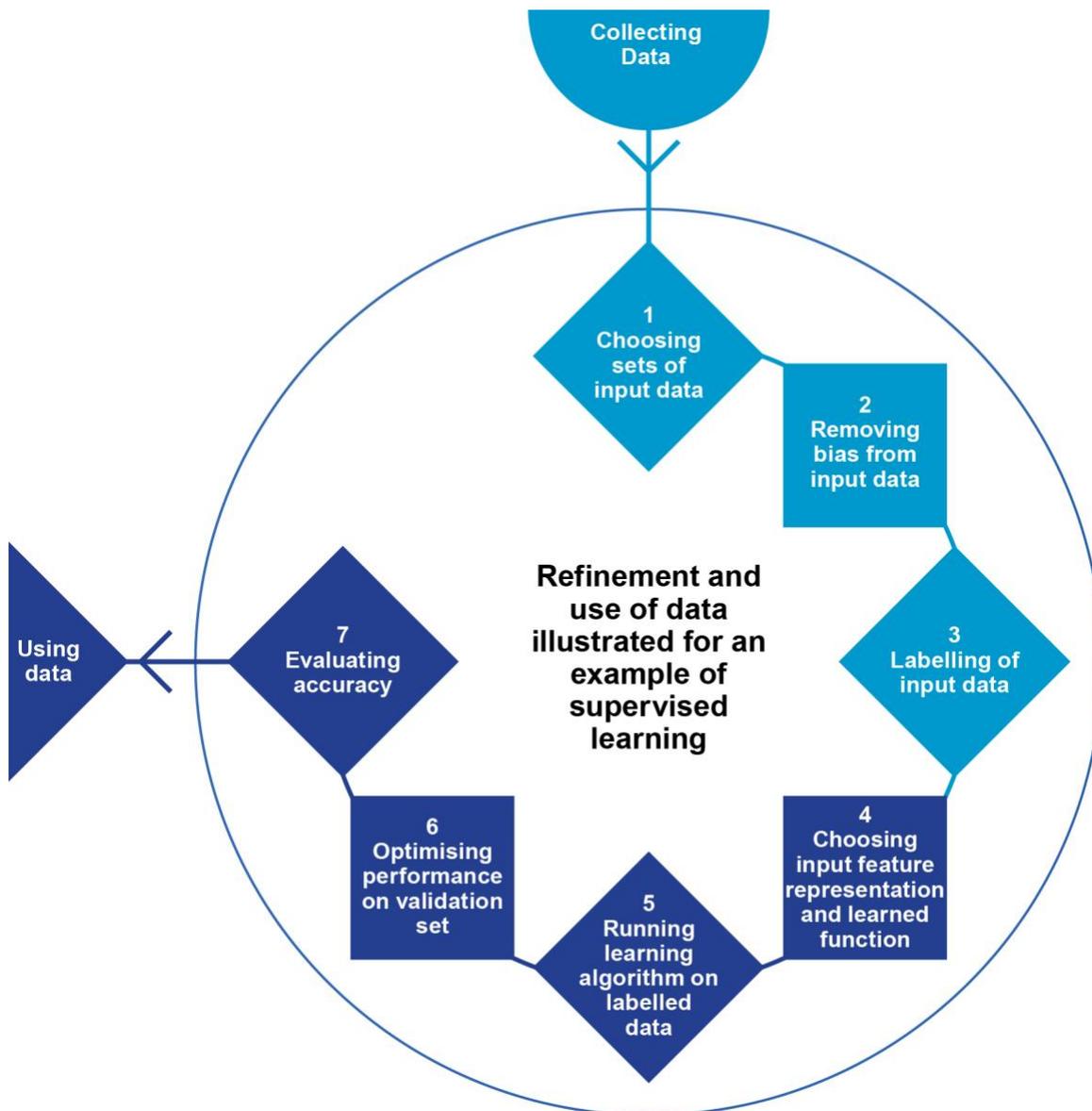


Figure 5: Refinement and use of data illustrated for an example of supervised learning (simplified)

Unsupervised learning looks for **previously undetected patterns in a data set with no pre-existing labels** (e.g. in order to classify different classes of consumers in a large customer database). The goal could be, e.g. to group or segment datasets with shared attributes (clustering) in order to extrapolate algorithmic relationships between them (association). Unsupervised learning normally uses large and unstructured data sets. Patterns not (sufficiently) present in the training data sets cannot be detected, so it is essential that training data is inclusive, and bias should be sought and adjusted for in the analysis (e.g. by using statistical tools). Results must be treated with utmost caution and must be carefully validated as they reflect correlations rather than causal relationships.

Reinforcement learning is about finding the **best possible path of action in a specific situation in order to maximise cumulative reward**, which in turn is connected with the degree of achievement of a pre-defined goal. This differs from supervised learning in not inferring a function from labelled input-output data pairs but from the reward level received after taking a particular path of action interacting with the environment. Recent developments in reinforcement learning can express in a function the behaviour (policy) that the system should follow to maximise cumulative rewards for very complex problems. Reinforcement learning relies on collected data much less than supervised or unsupervised learning. However, someone needs to define goal-achievement and how to score different outcomes, which may be straightforward (e.g. winning a chess game) or rely on the accuracy of pre-existing validation data sets (e.g. for evaluating the validity of different predictions).

Other distinctions that are relevant for data governance include the distinction between **centralised and federated learning**, depending on whether data required for AI development is moved to the learning algorithms, or whether, conversely, the learning algorithms move to the data. The latter model allows data to be held in a decentralised way with less information being disclosed to the developers ([McMahan and Ramage 2017](#)).

For each of these ML methods, a range of different sub-methods exist, and the methods are often not applied in their pure form, but are **combined** (e.g. Visual Question Answering combines computer vision, natural language processing, deep learning and reasoning to create a technology that can answer open questions about new images). In a broader and more technologically neutral sense, AI may not even rely on artificial neural networks and deep learning at all, but on **complex rule-based coding**, resulting in algorithms suitable for fulfilling very sophisticated tasks (so-called symbolic AI). Even in the latter case, however, data play an important role in the development phase: rule-based systems also need to be tested and validated on the basis of pre-existing data sets in order to check whether processing of input data leads to output data that is known to be correct.

3. Aspects of data governance in the AI context

3.1. The focus of data governance – from data as such to context

There are three primary aspects of data governance, namely AI training and testing data, algorithmic input and output data, and the wider data ecosystems. Data governance involves different things in relation to each aspect (as illustrated in figure 6). It is important to acknowledge, though, that data governance does not come as a task isolated from other governance tasks in the context of AI, nor from the governance of ecosystems that are not data-specific. Anything that can be analysed as an issue of data governance might often as well be analysed as an issue within a different, not necessarily data-specific context (e.g. bias in training data and resulting deficiencies of the AI-based systems may be discussed in the context of data governance, or of AI design, or of discrimination in general as a major societal problem). It is essential for ‘good’ data governance to keep governance frameworks of other areas in mind and to try to achieve a high degree of consistency.

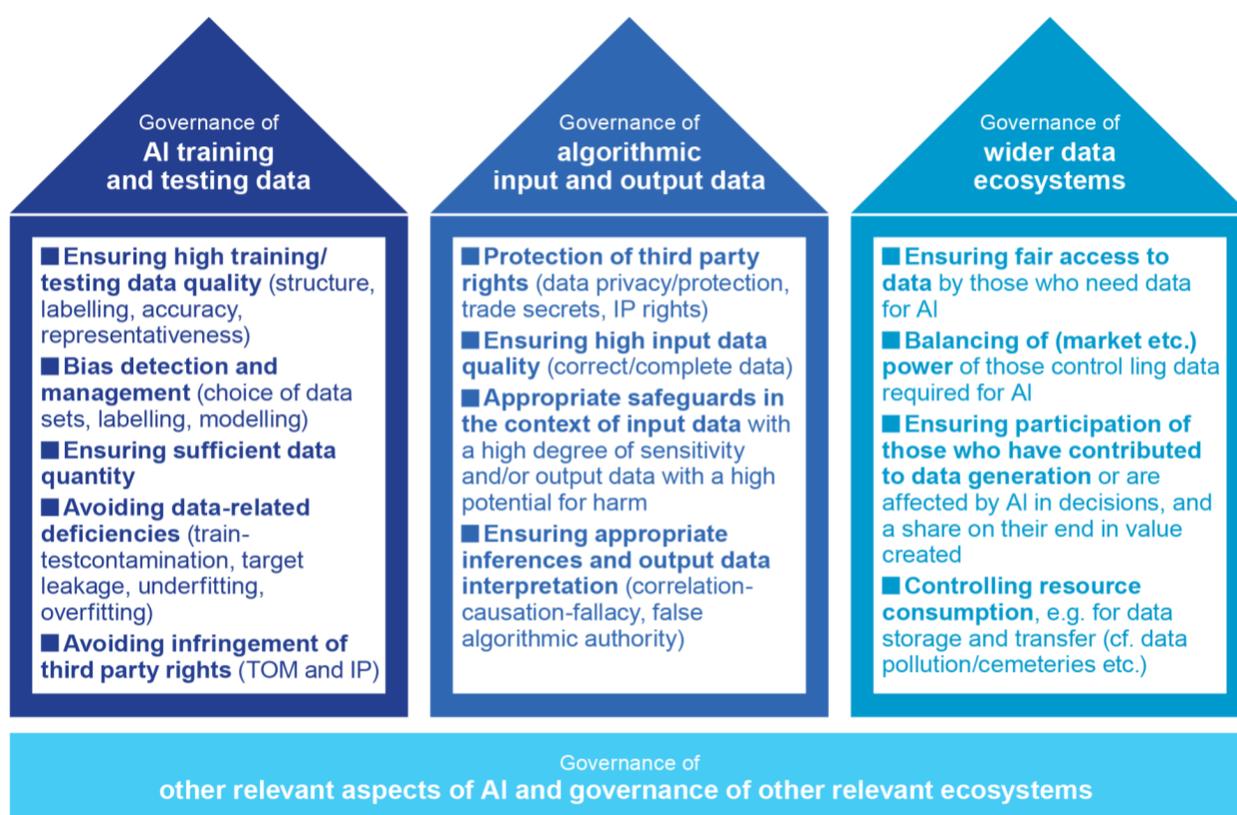


Figure 6: The need for data governance in the AI context

3.1.1. Governance of AI training and testing data

High quality of data means that data is fit for the concrete purpose and meets the data user's specifications, requirements and expectations (DCC/GPAI 2020). It is important to understand that **governance of training and testing data** (above 2.2.1 and 2.3.2) involves a **‘functional’ perspective**, i.e. as AI services and products are brought to the market, the type and scope of the datasets must be designed in a way that leads to the functions and performances that are intended. What counts from a functional perspective is that the resulting AI technologies are trustworthy and responsible, while there are only few standards that would apply to the data per se and without regard to their effect on the resulting AI technologies. For instance, accuracy of data is not important per se, and may even be detrimental: data that accurately reflects

personnel decisions in a company over the past decades may be excellent for ex post-analysis (e.g. with a view to detect discrimination), but unsuitable for training human resources software for future decision making (exactly because of the bias in the data). Inclusiveness and diversity are generally very important (Rockefeller Foundation 2020; HLEG AI 2019; Diversity.AI 2017), and exclusion or marginalisation of particular groups (e.g. based on their gender, cf. also use case no. 1) is a major problem and may amplify existing social inequalities and sustaining patterns of disadvantage (IFO 2020), but only where the AI that is developed will include application with regard to those groups. It may even be the case that, in order to achieve fairness, handling of training data is forced to ‘discriminate’: one reliable way to avoid discriminative effects in facial identification software may be to sort the data sets by highly sensitive criteria (such as colour) and train the AI separately.

Needless to say, the governance of training and testing data involves much more than the instrumental perspective and must make sure, in particular, that no rights of third parties are infringed by the use of the data (**‘data origin perspective’**). This requires, among other measures, transparency in the value chain on how AI was trained and in particular where the data sets used stem from (e.g. that they were provided from a trustworthy source and that data was not misappropriated).

3.1.2. Governance of algorithmic input and output data

The **governance of input and output data** focuses, in particular, on the rights and legitimate interests of parties that have something to do with the origin of input data or that may be affected by output data (**‘responsible use perspective’**). This includes individual and collective rights addressed by data privacy/protection law, IP law or other bodies of the law, such as indigenous knowledge rights and protections (for details, see 4.3), or rights and legitimate interests not to be subjected to unreasonable or unfair automated decision-making (e.g. the right to receive an explanation). ‘Good’ data governance should be **risk-based** and adhere to the precautionary principle, as the need for data governance measures increases with the potential impact an activity may have on others, including on society and economy at large.

It is important to understand that governance of input and output data differs from governance of training and testing data. Sensitivity of input and output data is a major issue: an individual may care little when their data is used merely for training AI that will calculate other people’s credit scores, but will care very much when their data is used as input data for calculating their own credit score. Accuracy and completeness of input and output data are highly relevant per se, whereas bias in input data often is not: a gender bias in the data used for training credit scoring AI matters, but any such imbalance in a group of customers seeking credit is largely irrelevant for the credit scoring as such (the fact that there is a gender imbalance in credit seekers may, however, be indicative of a broader societal problem). To an increasing extent, there are risks associated with inappropriate inferences and output data interpretation, which largely stem from (unintended or deliberate) ignorance of the validity of output data on the part of those who base their decisions on them.

3.1.3. Governance of wider data ecosystems – towards data justice

Governance of wider data ecosystems becomes ever more relevant, and even more so as the development and deployment of AI-based systems requires data. This type of governance may look at the location and means of data storage, as well as the way data is accessed and shared, or, in fact, deleted some companies struggle with too large amounts of data. It may also look at bigger societal, economic and environmental effects.

To build trust, data governance of wider data ecosystems needs to be rights-preserving (provide a safe and secure environment that prevents harms and mitigates risk through legitimate legal and institutional frameworks and **produce just outcomes** (African Union 2021). **Data Justice** implementations include understanding a full range of **individual and communal rights and ethical considerations**. Dominant



regulatory approaches reflect the perspectives and priorities of only a few regions and equate data rights with individual property rights and privacy. These approaches fail to mitigate many of the harmful and unequal impacts of an ever more 'datafied society'. There is an urgent need for policy responses to datafication which advance data justice, by, (1) localising and contextualising data rights and protections, (2) ensuring affected individuals and communities can participate in data governance, and (3) mitigating anti-competitive corporate behaviour and guarding against the extraction and concentration of data as a resource and means of production (GPAI DJ in Practice 2021). GPAI is promoting a shift away from exclusively Anglo-Eurocentric framings and understandings of **data justice to a more broadly inclusive concept**.

Data Justice requires policymakers and developers to take time to identify the full set of impacted stakeholders and to include a wider range of views in the design, development, and deployment of their policies and systems. This includes **redressing the uneven distribution of opportunities and harms** currently associated with data flows and data-driven technologies. As data is the key resource in the digital age, ensuring the **benefits of data production are more evenly distributed** is a key aspect of economic justice. More equitable participation in data production and redistribution of this 'intelligence dividend' is at the core of economic justice and can only be achieved through institutions of economic regulation (GPAI 2022 Data Policy Brief). Another aspect is addressing the lack of access to data by individuals, communities and firms and ensuring that global digital public goods (such as the Internet, cybersecurity and data) are more equitably available, rendering half the world's population, currently marginalised from the data economy, less invisible, under-represented, or discriminated against in the big data sets that drive the data economy. Competition regulation to curb the increasing influence and market power on the part of those who control data and ensure fair participation on the part of those who contribute to data generation, and consumption of energy or other resources for data collection, storage, and transfer is also a critical aspect of ensuring just outcomes. For example, currently, the majority of the world's economically useful data is held by a few global and increasingly monopolistic platforms with 90 percent of capitalisation of the world's top 75 platforms is held in the US or China (UNCTAD 2021).

If done right, data governance of wider ecosystems able to create a basis for an environment that builds **trust in AI-based systems that are trustworthy**, and in other trustworthy data-driven technologies, among society and thus to facilitate the uptake of this new technology (EC 2020; Montréal 2018). This in turn will encourage the **sharing of data** for the benefit of innovation and growth (WEF 2020; ERC 2014).

3.2. Data governance – whose task and at what level?

3.2.1. Stakeholders

Governance is a task not just for one class of stakeholders. Rather, we must strive towards **multi-stakeholder governance** (e.g. OECD 2019; CoE 2018; ODC 2015), **where value, benefits and risks of data-driven innovations are distributed equally** (GPAI DJ in Practice 2021). There is data governance from a State actor perspective and from the perspective of private parties (METI 2020).

Policymakers – at international, national, regional and local levels – would be looking at regulation, but also at a host of other governance tools, including education and information campaigns (with a view to improving data awareness and data skills), provision of data infrastructures (such as data spaces or data trust schemes), promotion of certain economies, tax benefits, etc. Policymakers also need to take time to identify the full set of impacted stakeholders and to include a wider range of views in the design, development, and deployment of their policies. Including the voices of all affected individuals and communities in decision-making and policy articulation processes, ensures that policy decisions possess an appropriate degree of public accountability, transparency, legitimacy, and democratic governance. (GPAI DJ Policymakers 2022).



For **data holders** (private or public, including any consortia), data governance is mainly data lifecycle management, a complex task involving aspects of corporate asset management, choice of business models, corporate ethics and corporate social responsibility. For instance, data holders developing AI-based system should already have a clear idea of what data will be needed in the process in order to be able to mitigate risks associated with over-collection of data (e.g., increased privacy or security concerns) and compliance with general values. Moreover, in order to ensure that an AI-based system meets its specifications, requirements, and intended purposes, a testing and validation process is necessary. However, data governance by data holders is not limited to internal processes but has to involve affected groups and allow them to challenge conclusions and processes, which then have to be adjusted if necessary. (GPAI DJ Developers 2022).

Increasingly, data governance is also a task for **individuals** and **communities**, such as indigenous peoples, communities or organisations of the civil society, e.g. by reflecting on past injustices and harms, through a confrontation of the legacies of discrimination and inequity in the present, and through the collaborative development of aspirations and visions for a more just and equitable future community life (GPAI DJ Communities 2022); or groups wishing to set the terms of data use, enabling the use of data for applications deemed desirable (or restricting its use in the converse case). These objectives may be achieved, inter alia, with the help of **data intermediaries**, such as Data Trusts (see 4.2.3), which make decisions on behalf of communities about how data concerning them is used (GPAI DT Consensus Paper 2021).

3.2.2. Scope and level

Data governance regimes can be of very different scope. There is a discussion on **sectoral** data governance regimes, which has the advantage of more targeted rules that allow a better balancing of interests of the concrete group of stakeholders. Pharmaceutical research, for instance, concerns different stakeholders than use of data in agriculture with implications for the environment and the climate. Yet we also need to think in terms of **cross-sectoral** data governance since the different sectors are not completely isolated (EC 2020, OECD 2019, ECHAlliance 2020). For instance, traffic data generated for the purpose of traffic regulation and safety purposes may also be used for other purposes, such as environmental protection.

Data governance can also occur at **national or supranational or international level**. International data governance strongly links with the [UN Sustainable Development Goals](#). From an ethical perspective, there is also a justice argument that should require international data governance systems to guarantee that not only some countries (or their firms) get access and benefit from the exploitation of data, while others only provide access to the data available in their borders without benefiting from their commercialization. However, the driving issues & policy implementations may look different in different regions of the world. Hence, data governance requires a contextual understanding (GPAI DJ in Practice 2021).

3.3. Principled approach to data governance

There are many different approaches to data governance, ranging from purely taxonomic frameworks to identification of strategic priority areas, to guidance documents for compliance with data protection rules worldwide, to legislative measures that facilitate the free flow of data, or very practical checklists to be used, e.g. by particular departments in an organisation.

What is arguably the majority of data governance frameworks developed so far have taken an **ethical and principled approach**, trying to express in a more prescriptive/normative manner what should be the guiding

considerations for actors who have to make decisions at various points in the data lifecycle. They include in particular, but not exclusively

- policies that should guide any decision to be made about data throughout the data lifecycle;
- requirements to be met by any concrete data activities;
- standards for data preparation and storage to create sustainable value; and
- data sharing with a view to the right balance between opening data up and closing it down.

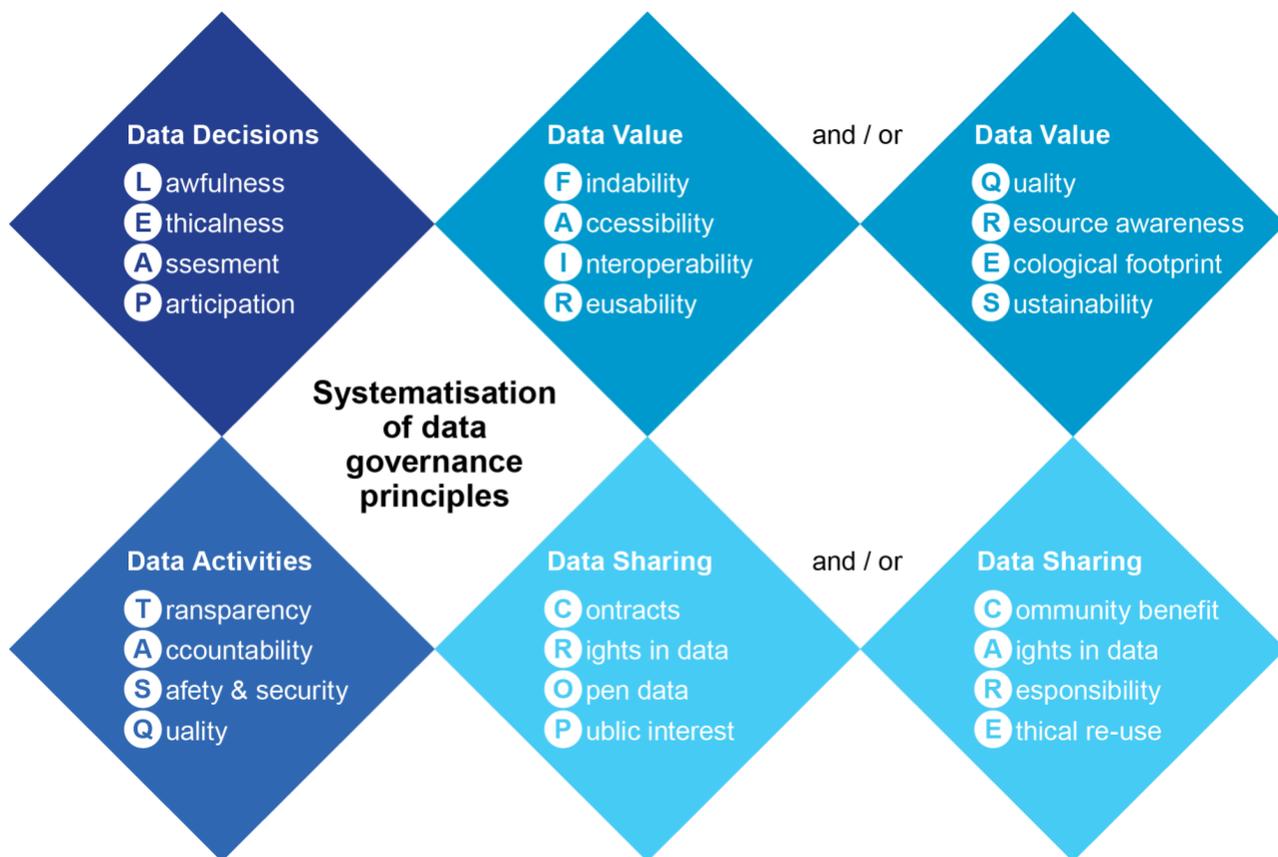


Figure 7: Systematisation of data governance principles

Principles for responsible AI is a subject which has given rise to important texts and drafts (such as [OECD 2019](#); [HLEG AI 2019](#); [Montréal 2018](#), please also see the [Annex: Data Governance Frameworks Worldwide](#) for other frameworks). Attempts to issue the equivalent for data are currently pursued across the globe. For example, data governance papers have already been prepared by France ([FR 2017](#)), Denmark ([EGDE 2018](#)), the UK ([UKDS 2018](#)), Germany ([DEK 2019](#)), the African Union ([AU 2021](#)) and the Association of Southeast Asian Nations ([ASEAN 2021](#)). They are also undertaken by private companies, such as in the IT and consultancy sector (e.g. [Accenture 2016](#)). Some frameworks specifically address the use of data in the context of AI (e.g. [OHCHR 2020](#)). While the level of abstraction and the corresponding number and exact denomination of principles identified varies, usually ranging somewhere between four and twelve, there is far-reaching consensus as to their broad content. The overview in Figure 7 systematises the principles to be found in data governance frameworks worldwide, arranging them in groups and following the international habit of creating acronyms. Some of these acronyms are already widely recognised, such as the FAIR Principles ([Wilkinson et al 2016](#); [Gofair 2019](#)).

There is usually broad consensus that data governance, and relevant governance decisions, must be lawful and ethical, that they must be subject to careful assessment (including wider impacts) and seek participation of all relevant stakeholders (**LEAP**). 'Ethical' is potentially a very encompassing notion, and it may even be possible to subsume everything that comes as 'data governance' under 'data ethics'. Data ethics comprises very fundamental principles, such as non-malevolence ('Do not harm'), benevolence ('Do good'), equal liberty ('Respect the freedom of others') and fair distribution ('Give everyone their share'). It also comprises more concrete standards, such as (per the GPAI mandate) human rights, inclusion, diversity, innovation, economic growth, environmental protection, and societal benefit, as enshrined in the [UN Sustainable Development Goals](#). What is considered ethical may depend on the cultural framework within which players are operating, again from the very local to the global.

There also seems to be broad consensus that transparency, accountability, safety and security as well as a high level of data quality in the sense of the data being appropriate to the task (**TASQ**) are of utmost relevance for any kind of data activities. When it comes to creating data value and enhancing access to as well as sharing and re-use of data, it is more concretely the **FAIR Principles**, calling for findability, accessibility, interoperability and reusability, which have gained worldwide recognition ([GOFAIR 2019](#)).

Of late, the focus of the principles that should be guiding the sharing of data have increasingly become the subject of discussion. In addition to the FAIR Principles, stress is often put on the existence of, and the need to enhance, different cross-sectoral frameworks for data sharing and corresponding access and control mechanisms ([OECD 2019](#); [ELI 2020](#), [EC 2020](#)), such as contractual agreements, portability and similar rights in data, open data and more restricted arrangements, most of them for the public interest (**CROP**). However, it is also pointed out that FAIR and CROP are benefitting in a rather one-sided manner particular players and regions of the world (e.g. with an uneven distribution especially in the Global South), potentially resulting in 'data colonialism' ([MEIT 2019](#)). This is why also a **CARE** regime has been argued for ([GIDA 2018](#)), stressing more that data sharing and use must benefit the indigenous peoples and the communities that originally 'owned' the data and that these peoples and communities must remain in control (see also [USIDSN 2020](#)). More generally, there is increasing support for involving individuals, communities and peoples directly in setting rules around data collection, use and interpretation, understanding that use of data is evolving rapidly and has a very strong normative, values-based component (e.g. [AI4D 2020](#)).

Even more recently, there is growing concern about digital consumption in terms of energy and other resources, calling for '**digital sobriety**' ([Ferrebœuf 2019](#); [Itten 2020](#)). This could mean a paradigm shift from an attitude that believed in data maximisation – hoping that more data would lead to better technologies and better decisions, including technologies and decisions that foster sustainable development – to an attitude that stresses quality, resource and wider ecological footprint awareness as well as sustainability (**QRES**) in the first place.

4. Implementing data governance

4.1. Why data governance for AI matters – some case studies

Data governance is not an end in itself – it should help society achieve what is considered desirable, and avoid what is considered undesirable. With the enhanced roll-out of AI there is an increasing number of case studies that demonstrate what can go wrong without good data governance, and how AI can be used for the benefit of us all where good data governance is observed.

Case Study No. 1: AI recruitment tools – using the wrong data for the AI at hand

In many sectors women are structurally under-represented compared to men; this is especially true for managing or other well-paid positions. Where companies automatize their hiring process, the existing bias against women may also be reflected in the AI-based hiring tool. (Reuters 2018).

Recruitment algorithms usually assign scores to applicants (e.g. one to five, one being the worst, five being the best). Women are particularly disadvantaged if such scores do not reflect their abilities. Even though such unfavourable scores can also result from bias within the design of the algorithm itself, in the past, the problem seemed to stem even more from the wrong data sets being used. For example, if algorithms were trained to review applicants by observing patterns in resumes submitted to the company in the past and the majority of successful applications came from men, the algorithm will teach itself that male applicants are to be preferred over female applicants. However, such technologies could also be quite promising to reduce bias in traditional hiring decisions, as they can sometimes be more objective than HR officers (Harvard Business Review 2019).

This use case provides a well-established example of how the use of biased data sets can lead to discriminatory outputs by AI-based system. Good data governance needs to ensure that the data used is appropriate for the intended purpose.

Case Study No. 2: COVID-19 research related to public health – lack of access to data

The COVID-19 pandemic has demonstrated the importance of medical research in overcoming global challenges. In particular, research projects are aimed at improving our understanding of COVID-19 by reviewing scientific literature, as well as projects focusing on developing tools to effectively combat the spread of COVID-19, assisted by medical or other data from individuals. Though the latter might have a more direct and ad-hoc influence on the decisions of health authorities, both types of projects showcase difficulties related to the availability of and access to data.

The lack of access to COVID-19-related literature results partly from existing business models of major publishing houses which either: limit public access entirely, or limit access in machine-readable format, resulting in an approach to data governance which significantly limits the use of AI for the benefit of societies. Pressure by the WHO, individuals, and governments resulted in a commitment for publishers to provide machine-readable access to COVID-19-related publications. The resulting COVID-19 Open Research Dataset (CORD-19) consists of nearly 200,000 entries, including thousands of articles that serve as a basis for data mining exploration using ML techniques (OECD 2020, Semantic Scholar 2020). The machine-readability of data available via CORD-19 is currently being tested, e.g. with a competition by Kaggle (Kaggle 2020) and by ongoing research.

When developing tools to effectively combat the spread of COVID-19, medical data (e.g. on comorbidities of a COVID-19 infection), social data (e.g. affiliation to a certain age group), and mobility data (e.g. public transportation use) can play a vital role. For example, modelling groups in New Zealand have been working to determine the effectiveness of non-pharmaceutical interventions (NPIs) on COVID-19, such as wearing



masks or social distancing, exploring how the pandemic might develop under different combinations of NPI measures and restrictions, which can help health authorities in taking preventative measures to limit viral spread. These tools can be enriched through the use of increasingly granular data, and, while such data exists, it is difficult to access due to concerns around privacy, sovereignty, IP protection, security, and logistics. Effective governance measures, such as access to data within secure data spaces, managed by trusted parties, and under clear and transparent conditions that include appropriate safeguards for the legitimate interests of all stakeholders involved, can help increase the availability and usability of such AI systems, allowing for vital scientific progress.

Case Study No. 3: Maiam Nayri Wingara Aboriginal and Torres Strait Islander Data Sovereignty Collective, Australia

The Maiam nayri Wingara Aboriginal and Torres Strait Islander Data Sovereignty Collective was formed in 2017 in response to the isolation of Indigenous Australians from the language, control, and production of data, as well as the neglect of their knowledge, worldviews, and needs. Their work links in with global Indigenous data sovereignty movements which aim to combat many disparities in how Indigenous communities are represented using data (GPAI DJ Lit Review 2022). Indigenous data sovereignty has been defined by Rainie et al. as ‘the right of indigenous peoples to control data from and about their communities and lands, articulating both individual and collective rights to data access and to privacy’ (Rainie et al., 2019).

The Collective seeks to progress Indigenous Data Sovereignty and Indigenous Data Governance through the development of data sovereignty principles, data governance protocols, and the identification of strategic data assets. The Maiam nayri Wingara Data Sovereignty Collective and Australian Indigenous Governance Institute created a Communique as a result of the 2018 Indigenous Data Sovereignty Summit. The Communique aims to advance Indigenous Data Sovereignty through the initiation of Indigenous data governance protocols. The Communique claims that Indigenous communities ‘maintain the right to not participate in data processes inconsistent with the principles asserted in this Communique’. Actions taken by the collective are founded on the understanding that the exercise of Indigenous data governance will enable an accurate and informed picture of the realities, needs, and aspirations of Indigenous people. You can read more at: <https://www.maiamnayriwingara.org/>.

4.2. Data ecosystems

4.2.1. Actors in data ecosystems

Data governance has to be implemented by, and take into account the rights and legitimate interests of, different actors in data ecosystems (Figure 9).

The central figure among the actors involved is the controller (also: holder or, depending on the context, ‘steward’) of data, who decides about the purposes and means of their processing. ‘Control’ is a factual notion and does not necessarily imply that the person exercising control has a right to do so. Control may be exercised jointly with other co-controllers (e.g., in a data pooling arrangement). Data processors act as service providers that process data on a controller’s behalf.

Various different parties can contribute to the generation of data (OECD 2019), e.g. by being the individual or legal entity that is the **subject of the information** recorded in the data (or, that owns or operates the subject of the information, such as where data refers to land the person owns). Another way of contributing to the generation of data is by being a **data producer**, i.e. recording information that had previously not been recorded by one’s activity, such as by driving a connected car (but cf. the controversy over whether the data are produced by the drivers or by the manufacturers). Note that a controller of data that engages in processing operations is, with regard to the data they derive or infer, also a data producer (‘data

processing loop'). Other parties do not produce new data but act as a **'data assembler'** (also: 'aggregator'), such as by creating a database. There are also a range of **'data enablers'** that contribute in more remote roles (e.g. the producer of a device that generates data). All of these actors, plus further third parties that may be affected in various ways, may have rights against controllers of data. Where a (first) controller of data supplies the data to third parties, the latter are usually referred to as **'data recipients'** (depending on the context also 'data re-users').

Actors in a traditional data ecosystem

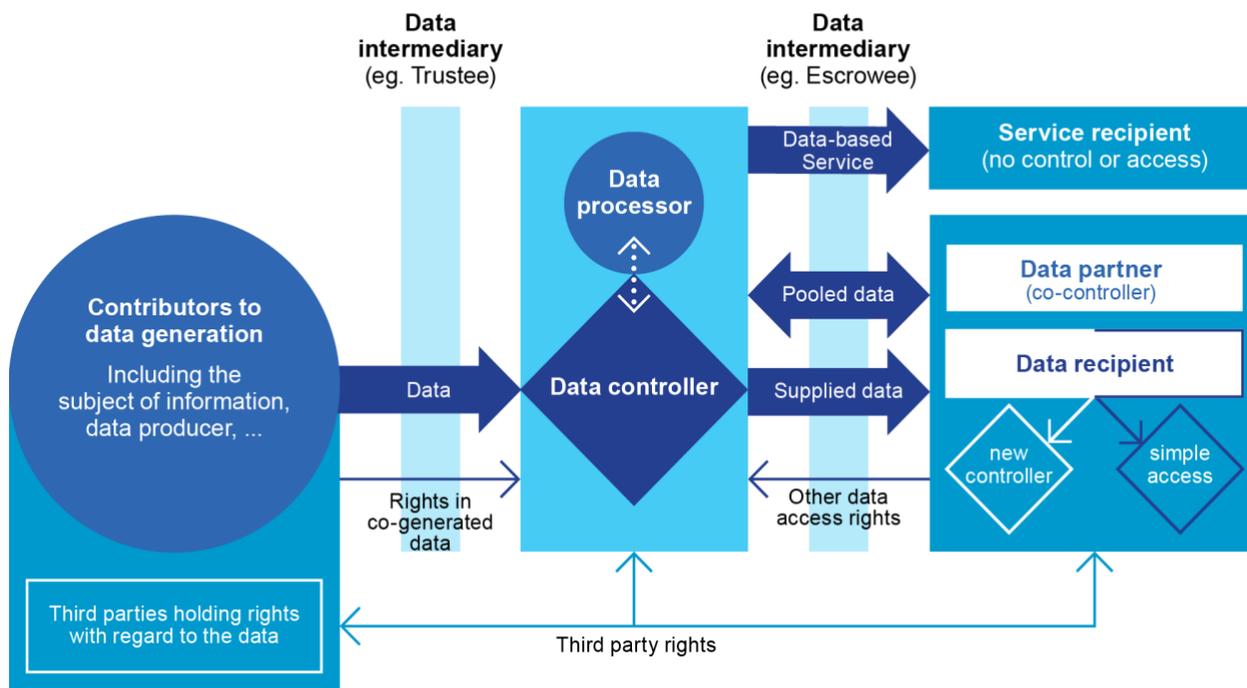


Figure 9: Actors in a traditional data ecosystem

In addition to the parties mentioned there is an increasing number of different types of **data intermediaries** as data sharing service providers, such as data trustees, data escrows, or data marketplace providers. They facilitate the transactions between the different actors, such as by acting as a trusted third party (EC 2020). Some data intermediaries can play an important role in strengthening the digital self-determination of individuals. Data trust, a form of bottom-up data stewardship (see 4.2.3), recognises individuals and communities as more than recipients of information about how data about them is used and aims to unlock the economic and societal value of data, while upholding the rights of individuals and communities to participate in decisions relating to its collection, management and use (GPAI DT 2021).

The roll-out of AI systems also means that decisions with regard to data are often not taken directly by human actors (who may be acting on behalf of other natural persons or legal entities), but that instead decisions are outsourced to machines. It is still, at least for the time being, human actors that have designed the machines and have set them in motion and that have to take responsibility, but it may mean a shift from 'data governance' to **'data governance-by-design'**.

4.2.2. Data-driven business models

The economic impact of data is rapidly growing and many business models are built on data (EC 2020). First of all, data can be used by the data holder for **developing innovative products and services** of any kind, including any AI, which can then be used commercially and marketed by the data holder. In a similar



vein, data holders can use knowledge derived from data for improving any product or service, or **improving their business operations** in general (e.g. by analysing demand by their customers). However, it is equally possible that data is used for continuously **fuelling data-based services** (e.g. targeted advertising, predictive maintenance) provided commercially by the data holder to service recipients. Both models are being used by big **digital platforms** that take advantage of the network effects of data: the more users they have, the more insights they can gain from data about those users (often using AI), the better the service they can offer, and the more users they can attract. Enabling access to this (often sensitive and personal) data is one tool competition authorities are exploring to increase competition in digital markets (OECD 2020; Furman 2019).

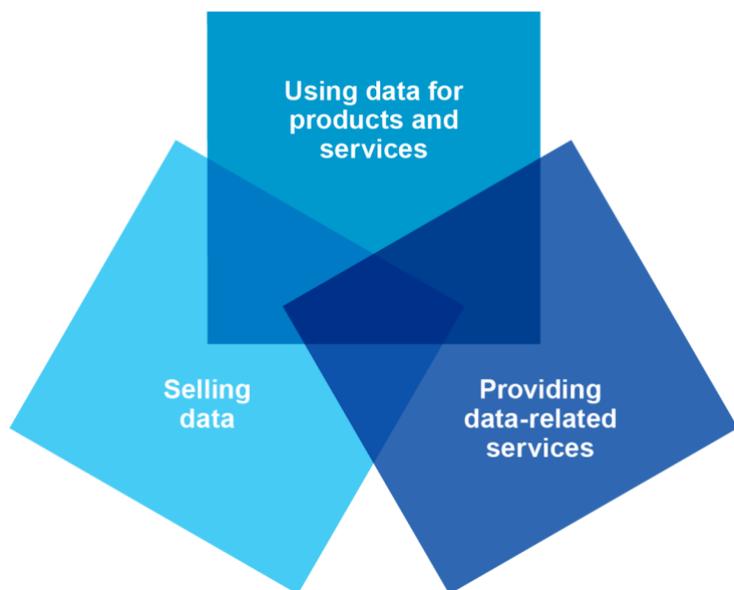


Figure 10: Data-driven business models

Businesses may also make profit by **selling data**. This may occur by businesses not originally in the ‘data sector’ (e.g., some manufacturer of machines does not use the machine-generated data itself, but finds someone who is prepared to buy them). However, it may equally occur by professional **data brokers**, whose business it is to trade in data and add value to it by locating, standardising, aggregating, combining and/or deriving data from the data they source. Serious data governance issues arise as data passes through these data brokers. In particular, it becomes important to ensure that these brokers adhere to expected standards, and for the eventual users of that data to access information about its provenance, the methods, ethics and legality of its collection, and the techniques used to derive data.

Last but not least, there is an ever broader range of **services provided with regard to data**. These services can be services for data **processing** in the widest sense, including, for instance, the collection and recording of data (e.g. data scraping), storage or retrieval of data (e.g. cloud space provision), analysis of data (e.g. data analytics services) or the organization, structuring, alteration or combination of data (e.g. data platform services). They can equally be data **intermediary** services, such as the services provided by data trustees, data escrowees, or data marketplaces (that facilitate matchmaking rather than act as data brokers themselves) (EC 2020).

4.2.3. The role of data trusts in the data ecosystem

Data sharing brings benefits, but also vulnerabilities; the question is how to enable the former while preventing the latter in a context where patterns of data generation/use are complex and data rights alone are not an adequate response. **Data stewardship** has emerged as a responsible, rights-preserving and participatory **concept of data intermediaries**, with the goal of providing more agency, transparency and

protection to data subjects, negotiating with data requesters and seeking ways in which data can be of benefit to society. A data steward acts on behalf of data subjects or data generators, in their relationship with data requestors and has **both a rights preserving and value generative role**. Stepping beyond the paradigm of individual protection, stewardship strives to empower and circularise value chains - not only for those who most crucially drive the data economy, but to use data as a leveller for pre-digital vulnerabilities in society ([GPAI DT in Climate 2022](#)).

Data trusts have emerged as a novel approach to data stewardship. GPAI understands Data Trusts as “a form of data stewardship that supports data producers to pool their data (or data rights) with the aim of collectively negotiating terms of use with potential data users, through the oversight by independent trustees, with fiduciary duties, and within a framework of technical, legal and policy interventions that facilitate data use and provide strong safeguards against mis-use”. Data trusts are characterised by their focus on (i) enabling data-driven innovation for social and economic benefit, by creating a trustworthy environment for data sharing; (ii) re-balancing power asymmetries in data exchanges, by encouraging and empowering the originators of the data to play an active role in setting the terms of data use – and the distribution of the value that creates – and providing a platform for collective negotiation; and (iii) anticipating, preventing, and managing the vulnerabilities associated with data use, through professional data stewardship ([GPAI DT Consensus Paper](#)).

Three legislative enablers are necessary for creating data trusts that can fulfil these functions: **Effective data rights** – such as access, portability and erasure – need to be in place because they are the property of the data trust. For trustees to be able to manage data on behalf of beneficiaries, these data rights (or their execution) must be transferable. Beyond data rights, data trusts have to be situated within a larger **ecosystem of data that is streamlined for data sharing** if it is to generate societal value. This ranges from regulation around data standards, formats, sectoral interplay, purpose limitations and sharing agreements to infrastructure-oriented policies to build technical capacity for the entire ecosystem. Finally, explicit **fiduciary duties** that require data trusts to act in the best interests of data subjects have to be in place. This may not only be achieved by the common law trust but also by other legal frameworks that mitigate the power asymmetry associated with a delegation of rights by ensuring a similar degree of accountability, loyalty and potential judicial intervention ([GPAI DT 2021](#)).

4.2.4. Privacy-Enhancing Technologies

When considering the scale by which data is increasingly collected, used, and shared between actors in the data ecosystem, there exists a growing obligation to manage and mitigate risks associated with preserving data privacy. These privacy-preserving requirements are informed by operational needs and objectives, laws, ethical principles, and values of users and data subjects. There are a range of inter-connected and evolving **privacy-enhancing technologies (PET)** that can help meet the privacy-preservation challenge, including, but not limited to, the following:

- Differential privacy: techniques that make it difficult to identify, by looking at a data set, if the data on a single individual was included in the input data set;
- Federated learning: techniques to train an AI algorithm across a decentralised set of data samples, without having to exchange those samples. This can help both with privacy and sovereignty concerns;
- Secure multi-party computation: techniques of cryptography that allow different organizations to perform computation using their data without revealing the unencrypted input data to one another
- Homomorphic encryption: a form of cryptography that enables computation on data encrypted using an algorithm, so that the generated encrypted result exactly matches the result of operations that would have been performed on unencrypted data;



- Personal data wallets: tools to allow individuals to manage who has access to their personal data, and under what conditions;

As such, PET have the potential to make more data available for the development of AI systems by enabling collaborations that **safeguard privacy, sovereignty, data protection**. Such collaborations could increase the availability of datasets and usability of AI systems, in particular when involving multiple types of actors and stakeholders, and especially in international collaboration use cases.

4.3. Rights with regard to data

Data governance has to consider and respect a range of different rights which natural or legal persons, peoples or communities may have with regard to that data. Such rights may be of a very different nature and origin, and they are often not data-specific (e.g. there is a right not to be discriminated against in the workplace on grounds of gender, irrespective of whether such discrimination has anything to do with data). However, there is also a growing body of data-specific rights.

4.3.1. Personality and data protection rights

Individuals may have both personality and data protection rights with regard to their personal data, which is recognized by both **privacy and data protection laws**. Personality rights predate modern computing and can be implicated by the use of personal data. Data protection rights emerged from the challenges associated with the processing of personal data. These rights, which often include **data minimization** and **data deletion requirements**, impose restrictions on the use of personal data for AI systems. Regarding the scope of data protection regimes, some convergence can be observed in recent times. Privacy and data protection is also specifically addressed in several of the latest frameworks for AI governance ([OECD 2019](#), [G20 2019](#), [UNESCO 2021](#), [OSTP 2022](#)). Innovative approaches for AI that safeguard personal data include the use of synthetic data, deidentification, data sampling, and various other Privacy Enhancing Techniques.

4.3.2. Intellectual property (IP) and related rights

Data may also be protected by certain rights of a largely economic nature ([Drexler 2017](#)). However, the relationship of **IP protection** and data can be very complex. While patent law provides for an exclusive right of use and economic exploitation of technical information (data), copyright law only protects the creative elements of a protected work. Similarly, sui generis **database rights**, as available especially in the EU, only protect the database as such irrespective of the copyright status of data in the database. However, the information (data) contained in a given work (e.g. a scientific article), is not 'owned' by the copyright holder and copyright law does not in principle regulate access to information, but only its use, including reproduction. For example, accessing information by reading a book (i.e. copying it into a person's brain) qualifies as mere access and is therefore not regulated. Yet copyright as well as sui generis database rights can create impediments to access and use of information in a digital context, especially in terms of availability of data for AI systems. For instance, digital text and data mining may technically require or involve a more comprehensive copying of a dataset including copyright works, thereby resulting in a copying of the creative elements of such works. Exceptions and limitations in an AI context, such as for text and data mining (TDM) ([Japan 2018](#) with English summary [here](#); [EU 2019](#)), are currently being underdeveloped in many regions. Additionally, the use of open-source frameworks is promoted, as they can be a tool to decrease impediments and allow for access to data without violating IP law ([UNESCO 2019](#)). Another approach is to exclude certain kinds of data, such as personal data and automatically generated data, from intellectual property altogether.

Alongside intellectual property law, even **unfair competition law** could provide protection, such as against parasitic copying, which often has similar effects in practice. Depending on the content of data, their economic value and on whether they are kept secret by their holder, data may also be protected under **trade secrets law**. The exact extent to which data is covered by all these regimes is not yet wholly settled and varies from jurisdiction to jurisdiction.

4.3.3. Rights in co-generated data (data ownership/sovereignty rights)

For data that is not subject to a specific protective regime such as IP law, there have been debates as to whether general ‘**data ownership**’ (or a ‘data producer right’ etc.) should be recognised. While it is very common to speak of the ‘data owner’ in the sense of a rightful holder of data, or of someone who has initially generated data or should otherwise legitimately exercise ‘**data sovereignty**’, it has turned out to be very difficult and not advisable to recognise general ownership rights—understood in the traditional sense of exclusive property rights with full third party effect—in data (MPI 2016).

Recently, a global trend seems to move into the direction of **specific ‘data rights’**, notably rights in co-generated data (ALI & ELI 2018/21; DEK 2019; EC 2020), which includes personal, non-personal and group data, and of which a data subject’s rights under data privacy/data protection law are only a particularly important sub-category. Data rights are legally protected interests that arise from the very nature of data as a non-rivalrous resource, which may be used by many different parties at the same time.

Rights of this nature serve functions of co-ordinating similar to those fulfilled by property with regard to traditional rivalrous assets. but unlike property do not grant exclusive control to any single person. The most important basic data rights are (ALI & ELI 2018/21): **access** to or **portability** of data, **desistance** from the use of data, **correction** of data and **economic share** in profits derived from data.

Data rights in co-generated data take account of the fact that data is usually generated by different contributions from various parties, e.g. by being the subject of the information, by performing an activity by which the data were generated, or by having rights in a product or service that has contributed to the generation of data (see above 1.4.2.1). Co-generation is not just a matter of Yes or No, but rather a matter of degree. Having contributed to the generation of the data can justify the recognition of a data right against the controller of the data, but is only one out of several factors that have to be considered, these factors including the scope and nature of the party’s contribution or the legitimate interests of other parties (Figure 11).

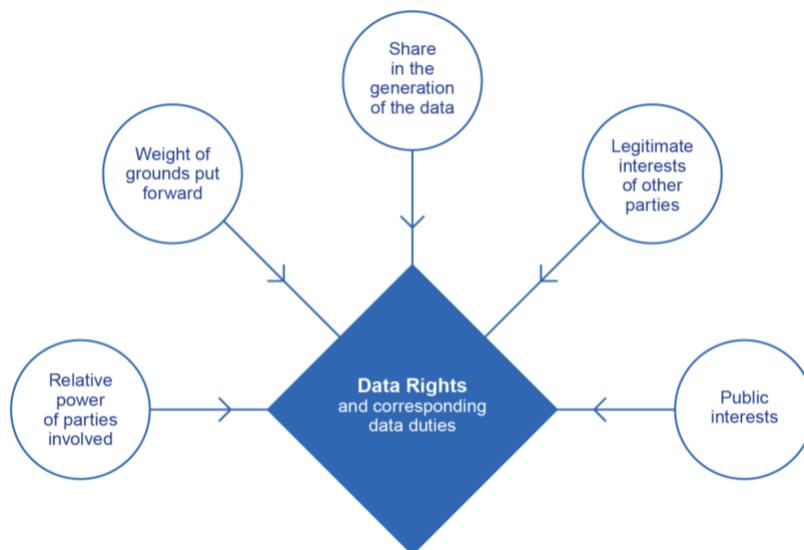


Figure 11: Factors determining data rights in co-generated data (ALI & ELI 2018/21)

Data rights in co-generated data are often individual rights, but they can also be asserted by **communities** that have contributed to the generation of data in some meaningful way (e.g. regions of the world may have collective data rights to prevent ‘data colonialism’) (MEIT India 2020). A particularly important example are **indigenous data sovereignty rights** (GIDA 2018; Māori 2018; IWGIA 2020; USIDSN 2020; GPAI DJ Lit Review 2022; see also above 1.3.3).

4.3.4. Broader regimes of data access and access rights

Of late, and all the more with the mass roll-out of AI technologies, access to data beyond the data ownership debate has become a major policy issue. Access to data must not only be discussed with regard to individual actors, but also with a view to strong societies and economies, in particular data access by civil society (e.g., for accountability) and by academia (e.g., for research). The benefits of **open public sector data** are widely recognised (G8 2013; OECD 2018; OECD 2020). There is also increasingly a call for making this a two-way-road, obliging private players to share particular datasets with the public sector (**B2G data sharing**), such as to facilitate the public policies related to ecologic and energetic transition, the development of smart cities, automated driving or traffic regulation (HLEG B2G 2020).

As to data sharing **between private parties**, there has been a general preference for incentivising **voluntary** data sharing, e.g. by laying down requirements for providers of data sharing services and entities collecting data for altruistic purposes to enhance public trust (EC 2020). **Mandatory** data sharing obligations have been introduced in specific sectors, and there may be more general obligations to share data in order to comply with the requirements of competition law/antitrust law. With only a few companies holding the bulk of some types of data available worldwide there have also been more far-reaching proposals of opening up privately held ‘data silos’, ranging from the introduction of new portability rights to the divestiture of mega companies in the data economy. As regards such access rights beyond co-generated data, the main criteria used from a policy-makers’ perspective are **functionality**, namely to remedy a market failure, and **stakeholder interests** (Drexl 2017). In balancing these aspects, the principle of **proportionality** is being stressed, and more from a receiving party’s perspective the further principles of reciprocity and avoidance of harm to the sharing party and others within that sharing party’s sphere of interest (ALI & ELI 2018/21).

5. Roadmap for the Working Group

The GPAI Data Governance Working Group strives to deliver on three focal governance approaches: technical, legal, and organisational/institutional. The Working Group, however, also follows an integrated and holistic approach, i.e. does not consider these three approaches as closed silos but rather cross-reference and link them as required by the relevant topic. The Projects of the GPAI Data Governance Working Group that have already been published can be found [here](#).

5.1. Technical approaches

There is a strong need for the **technical expertise** that goes into governance agreements, mechanisms, rules, and institutions to be identified separately from the usual private sector, civil-society and government components, even though – or all the more so given that – the technical subject-matter expertise may be found across all sectors. It very much defines the ways things can and cannot work and constitutes the ‘physics’, the ‘plate tectonics’ of these universes. Given the sheer complexity of managing data, the **use of technology** to enforce data governance requirements is essential. Technology can help govern data in several ways, including by helping create and maintain an understanding of the ownership, characteristics and flow of data within and across organisations; and by providing tools to meet data governance obligations across different stages of its lifecycle. Technology is required both to enhance and improve AI-based systems (e.g. bias detection software and explainability) and to create, in some cases, an AI-friendly technological environment (e.g. by ensuring machine-readability).

5.2. Legal approaches

Data governance has to take many **different fields of the law** into account that need to be seen in context to achieve optimal results (e.g. data protection law, IP law, contract law, competition law). In this context, it is important to note that all these laws play a role, and maybe are in need of reform, to design data governance regimes that are fit for purpose. Any legal approach to data governance should rely both on statutory law and contracts, making use of a variety of **regulatory approaches**, including self-regulation and co-regulation. The legal dimension of data governance should also include the organisational/institutional aspects that are directly connected to legal frameworks and their implementation.

5.3. Organisational/institutional approaches

Technical and legal approaches cannot unfold their potential without institutions and structures in place to implement them, including the appropriate operational schemes, and, where appropriate, economic aspects. These should provide frameworks that ensure optimal use of solutions and liberties, **empowering** individuals as well as communities and identifying the best articulations between the individual, local, regional, national, continental, and international levels. They should **facilitate** participation, **incentivise** desired behaviour, **ensure** sustainable development, and **yield** appropriate returns on investment as well as a fair share of everyone in the benefits of innovation and growth.



Annex: Data Governance Frameworks Worldwide

United Nations

Draft for Consultation: Data Privacy Guidelines for the development and operation of Artificial Intelligence solutions ([OHCHR 2020](#))
Roadmap for digital cooperation: implementation of the High-level panel on Digital cooperation ([UN 2020](#))
Data Strategy of the Secretary-General for Action by Everyone, Everywhere ([UN 2020](#))
Risks, Harms and Benefits Assessment Tool ([UNGP 2020](#))
UN Global Pulse Annual Report 2019 ([UNGP 2020](#))
OCHA Data Responsibility Guidelines ([OCHA 2019](#))
Data Privacy, Ethics and Protection: Guidance Note on Big Data for Achievement of the 2030 Agenda ([UNDG 2017](#))
A Guide to Data Innovation for Development. From Idea to Proof-Of-Concept ([UNGP 2016](#))
Integrating Big Data into the Monitoring and Evaluation of Development Programmes ([UNGP 2016](#))

OECD

Emerging Privacy Enhancing Technologies ([OECD 2022](#))
OECD Council Recommendation on Enhancing Access to and Sharing of Data ([OECD 2021](#))
Enhanced Access to Publicly Funded Data for Science, Technology and Innovation ([OECD 2020](#))
Enhancing Access to and Sharing of Data: Reconciling Risks and Benefits for Data Re-Use across Societies ([OECD 2019](#))
OECD AI Principles ([OECD 2019](#))
Open Government Data Report: Enhancing Policy Maturity for Sustainable Impact ([OECD 2018](#))
Data-Driven Innovation: Big Data for Growth and Well-being ([OECD 2015](#))

Other International Frameworks

UNESCO Recommendation on AI Ethics ([UNESCO 2021](#))
World Economic Forum, Data for Common Purpose: Leveraging Consent to Build Trust ([WEF 2021](#))
World Bank, World Development Report: Data for Better Lives, ([WB 2021](#))
UNESCO, Access to Information: A new promise for sustainable development ([UNESCO 2019](#))
G20 AI Guidelines ([G20 2019](#))
UNESCO's Internet Universality Indicators: A Framework for Assessing Internet Development ([UNESCO 2019](#))
International Open Data Charter ([ODC 2015](#))

Regional Frameworks

ASEAN, Data Management Framework ([ASEAN 2021](#))
African Union, Data Policy Framework ([African Union 2021](#))
European Commission, Proposal for a Data Governance Act ([EC 2020](#))
European Commission Communication, Building a European Health Union ([EC 2020](#))
European Commission, Data Governance and Policies at the European Commission ([EC 2020](#))
European Parliament, Draft Report with recommendations to the Commission on a framework of ethical aspects of artificial intelligence, robotics and related technologies ([JURI 2020](#))
High-Level Expert Group on Business-to-Government data sharing, B2G Data Sharing Report ([HLEG B2G 2020](#))
European Commission Communication, White Paper on Artificial Intelligence - A European approach to excellence and trust ([EC 2020](#))
European Commission Communication, European Strategy for Data ([EC 2020](#))
Personal Data Protection Commission of Singapore, Model AI Governance Framework, (PDPC Singapore 2020)
European Parliamentary Research Service, EU guidelines on ethics in artificial intelligence: Context and implementation ([EPRS 2019](#))
European Union Agency for Fundamental Rights, Data quality and artificial intelligence – mitigating bias and error to protect fundamental rights ([FRA 2019](#))
High-Level Expert Group on AI, Policy and Investment Recommendations for Trustworthy AI ([HLEG AI 2019](#))
High-Level Expert Group on AI, Ethics Guidelines for Trustworthy Artificial Intelligence ([HLEG AI 2019](#))
Council of Europe, Addressing the impacts of Algorithms on Human Rights ([CoE 2018](#))
ASEAN Telecommunications and Information Technology Ministers Meeting, Framework on Digital Data Governance ([ASEAN 2018](#))
High-Level Expert Group on AI, Ethics Guidelines for Trustworthy Artificial Intelligence First Draft ([HLEG AI 2018](#))
European Commission Communication, Towards a common European data space ([EC 2018](#))
European Commission Staff Working Document, Guidance on Sharing Private Sector Data in the European Data Economy ([EC 2018](#))
European Commission Communication, Building a European Data Economy ([EC 2017](#))
European Commission Staff Working Document, Free Flow of Data and Emerging Issues of the European Data Economy ([EC 2017](#))
Ibero-American Data Protection Network, Standards for Personal Data Protection for Ibero-American States ([IADPN 2017](#))
European Commission Communication, Connectivity for a Competitive Digital Single Market - Towards a European Gigabit Society ([EC 2016](#))
European Commission Staff Working Document, Accompanying the Communication on Connectivity for a Competitive Digital Single Market - Towards a European Gigabit Society ([EC 2016](#))
European Commission Communication, Digitising European Industry – Reaping the full benefits of a Digital Single Market ([EC 2016](#))
European Commission Staff Working Document, Advancing the Internet of Things in Europe Accompanying the document ([EC 2016](#))
European Commission Communication, Towards a thriving data-driven economy ([EC 2014](#))

National Frameworks

India: Ministry of Electronics and Information Technology, Draft National Data Governance Framework Policy, ([MeitY 2022](#))
UK: Department for Digital Culture, Media, and Sport, Digital Regulation: Driving growth and Unlocking Innovation ([UK 2022](#))
US: A Blueprint for an AI Bill of Rights ([OSTP 2022](#))
Australia: Department of Industry, Science, Energy and Resources, AI Ethics Principles ([Australia 2020](#))

India: Ministry of Electronics and Information Technology, Report by the Committee of Experts on Non-Personal Data Governance Framework ([MeitY 2020](#))

Japan: Ministry of Economy, Trade and Industry, Governance Innovation: Redesigning Law and Architecture for Society 5.0 ([METI 2020](#))

Japan: Ministry of Agriculture, Forestry and Fisheries Contract Guidelines on Utilization of AI and Data in Agriculture, Volumes 1: Know-how ([MAFF 2020](#))

Japan: Ministry of Agriculture, Forestry and Fisheries Contract Guidelines on Utilization of AI and Data in Agriculture, Volume 2: Utilization of data ([MAFF 2020](#))

Japan: Cabinet Office, Integrated Innovation Strategy 2020 ([CO 2020](#))

Japan: Prime Minister's Office, Intellectual Property Promotion Plan 2020 ([IPSA 2020](#))

Japan: Information Banking Certification for Application Guideline ([ITF 2020](#))

Singapore: Info-communications Media Development Authority and Personal Data Protection Commission, Model AI Governance Framework ([PDPC 2020](#))

South Africa: Industrial Development Think Tank and Department of Trade and Industry, Data Governance: Towards a Policy Framework ([SA 2020](#))

UK: Information Commissioner's Office, The principles to follow ([ICO 2020](#))

United Arab Emirates: Smart Dubai, AI Ethics Principles and Guidelines ([Dubai 2019](#))

Germany: Data Ethics Commission, Opinion of the Data Ethics Commission ([DEK 2019](#))

Japan: Prime Minister's Office, AI Strategy 2019 ([CO 2019](#))

Japan: Ministry of Agriculture, Forestry and Fisheries, Contract Guidelines on Utilization of Data in Industrial Safety Version 2 ([METI 2019](#))

Japan: Ministry of Internal Affairs and Communications and Ministry of Agriculture, Forestry and Fisheries, Guidelines for Certification of Trust Function for Information Version 2.0 ([MIAC & METI 2019](#))

Japan: Chief Information Officer, Guidelines for Online Identification in administrative procedure ([CIO 2019](#))

Japan: Ministry of Agriculture, Forestry and Fisheries, Guidelines on "Shared Data with Limited Access" ([METI 2019](#))

Shanghai: Municipal Commission of Economy and Informatization, Initiative for Artificial Intelligence Security Development ([Shanghai 2019](#))

US.: Defense Innovation Board, AI Principles: Recommendations on the Ethical Use of Artificial Intelligence by the Department of Defense ([DIB 2019](#))

US.: Executive Order on Maintaining American Leadership in Artificial Intelligence ([White House 2019](#))

Canada/France: Joint Declaration on Artificial Intelligence ([Canada & France 2018](#))

Denmark: Expert Group on Data Ethics, Data for the Benefit of the People: Recommendations from the Danish Expert Group on Data Ethics ([EGDE 2018](#))

Japan: Ministry of Agriculture, Forestry and Fisheries, Contract Guidelines on Utilization of AI and Data Version 1.1 Formulated ([METI 2018](#))

Japan: Ministry of Internal Affairs and Communications and Ministry of Agriculture, Forestry and Fisheries, Guidebook on Utilization of Camera Picture Data Version 2.0 ([MIAC & METI 2018](#))

Maori: Māori Data Sovereignty Network, Principles of Māori Data Sovereignty ([Māori 2018](#))

U.K.: Government Digital Service Data Ethics Framework ([UKDS 2018](#))

Academic, NGO and Private Sector Frameworks

Guiding Principles for Automated Decision-Making in the EU ([ELI 2022](#))

ALI-ELI Principles for a Data Economy ([ALI & ELI 2021](#))/Tentative Draft No 2. of the ALI-ELI Principles for a Data Economy ([ALI & ELI 2018](#))

Artificial Intelligence for Development in Africa ([AI4D 2020](#))

Data's Ethical Charter for trustworthy development of the data economy ([Occitanie Data/Ekitia 2020](#))

Essential requirements for establishing and operating data trusts: practical guidance co-developed by representatives from fifteen Canadian organizations and initiatives ([JPDS 2020](#))

Indigenous Data Governance Principles ([USIDSN 2020](#))

Indigenous Data Sovereignty Initiative ([IWGIA 2020](#))

Mind the Gap: The Final Report of the Equality Task Force ([IFO 2020](#))

CARE Principles for Indigenous Data Governance ([GIDA 2019](#))

Ethically Aligned Design: A Vision for Prioritizing Human Well-being with Autonomous and Intelligent Systems ([IEEE 2019](#))

FAIR Guiding Principles for scientific data management and stewardship ([GOFAIR 2019](#))

Beijing Academy AI Principles ([BAAI 2019](#))

Accreditation criteria for data trading market operators ([DTA Japan 2018](#))

AI at Google: our principles ([Google 2018](#))

Declaration on Ethics and Data Protection in Artificial Intelligence ([ICDPPC 2018](#))

Guidelines for Artificial Intelligence ([Deutsche Telekom 2018](#))

IBM's Principles for Trust and Transparency ([IBM 2018](#))

Montréal Declaration for a Responsible Development of Artificial Intelligence ([Montréal 2018](#))

Responsible AI ([Microsoft 2018](#))

The Toronto Declaration: Protecting the right to equality and non-discrimination in machine learning systems ([Amnesty 2018](#))

Universal Guidelines for Artificial Intelligence ([The Public Voice 2018](#))

Asilomar AI Principles ([FLI 2017](#))

Statement on Algorithmic Transparency and Accountability ([ACM 2017](#))

TOP 10 Principles for ethical artificial intelligence ([UNI Global Union 2017](#))

Building Digital Trust: The role of data ethics in the digital age ([Accenture 2016](#))

Principles for Accountable Algorithms and a Social Impact Statement for Algorithms ([FATML 2016](#))

Rethinking Personal Data: Trust and Context in User-Centred Data Ecosystems ([WEF 2014](#))